

WE LEARN SOMETHING NEW EVERY DAY

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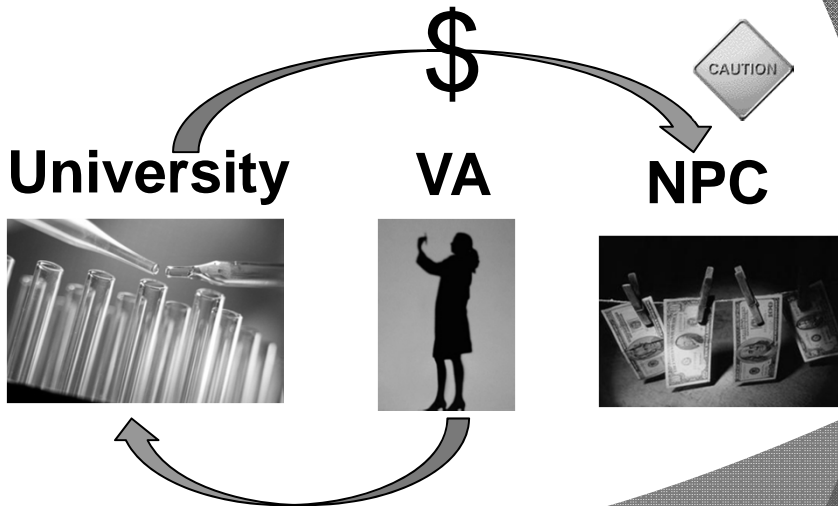
When the federal funding agency
auditors just won't leave you
alone . . .



Employee vs. Independent Contractors



What is the role of the NPC?



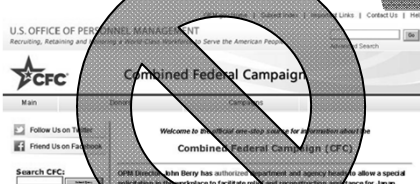
Follow the Effort and the \$

Effort	\$
VA ↓ University ↓ NIH	NIH ↓ University ↓ NPC

Unintended Consequences

IRS Form 990

Related Organization



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